

Overview of Facilities and Programs

Seattle Center is the fourth largest visitor destination in the United States, attracting more than nine million visitors per year to its 74-acre campus and presenting more than 5,000 arts, sporting, educational, and cultural events. Seattle Center is the home of the Seattle Opera, Pacific Northwest Ballet, three major theater companies (the Intiman, Seattle Repertory, and Seattle Children's Theatre), two professional basketball teams (the Seattle Sonics of the National Basketball Association and the Seattle Storm of the Women's National Basketball Association), the Seattle Thunderbirds ice hockey team, the Seattle Sounders soccer team, and the Fun Forest Amusement Park. The grounds and buildings are sites for festivals, concerts, conferences, and exhibitions throughout the year. Seattle Center is also a major urban park with lawns, gardens, fountains, and a variety of open spaces throughout the campus. On the Seattle Center grounds, there are 24 buildings, two parking garages and five surface parking lots, a skateboard park, and an outdoor public basketball court. Also part of the campus, but privately owned and operated, are the Space Needle, the Pacific Science Center, and the Experience Music Project (EMP). The Seattle School District operates High School Memorial Stadium for school athletic events, concerts, and professional soccer. Beginning in the Fall of 2002, Seattle Center is also going to be the home to a small public high school. The nation's only publicly-owned monorail carries more than two and a half million riders each year between Seattle Center and downtown Seattle. The Monorail is owned by the City and operated by a private contractor.

In 1990, following a two-year community-based planning process, the Seattle City Council adopted the Seattle Center 2000 Plan, a master plan to guide the redevelopment of Seattle Center. This plan envisions not only the renovation and maintenance of the existing buildings, grounds, and structures, but also the addition of new facilities to enhance the Center's position as one of the nation's premier gathering places. Since 1990, the Seattle Center Master Plan has been updated three times to reflect the changes that have taken place in the last decade and new directions planned for the future. The most recent update, in 2000, incorporates plans for the Seattle Center Theatre District improvements along Mercer Street, schematic design for a new Festival Pavilion, design of the new Marion Oliver McCaw Hall renovation of the Opera House, potential acquisition and redevelopment principles for Memorial Stadium and the 5th and Broad Triangle block, and recently completed or planned privately-funded development. The latter includes the EMP, the Seattle Children's Theatre Technical Pavilion, the new entry and plaza of the Space Needle, and the planned new Inn at the Center, a 160-room hotel being developed on the site of Seattle Center's Parking Lot 4.

In 1991, following adoption of the Seattle Center 2000 Plan, Seattle voters passed an eight-year \$25.8 million levy to begin the implementation of the master plan. Over the last ten years, that initial \$25.8 million investment by the citizens of Seattle has leveraged more than \$450 million for improvements at Seattle Center, including \$375 million in private funds. In November of 1999, Seattle citizens voted to renew the 1991 levy to continue improvements to Seattle Center, approving \$29 million for renovation of the 1927 Opera House and \$7 million for replacement of the Flag Pavilion and Flag Plaza with a new Festival Pavilion and new green space. Funding for these projects totals \$140 million and includes King County, the State of Washington, and the private sector as expected partners.

Highlights

♦ The design phase for the renovation of the 74-year old Opera House into a modern performance hall began in 2000 and was completed in 2001; construction of the temporary performance venue and early site work commenced in mid-2001. The Performance Hall is to be called the Marion Oliver McCaw Hall, following a donation of \$20 million to the project by the McCaw family in honor of their mother. McCaw Hall, scheduled to open in the summer of 2003, is to be the home of the Seattle Opera and Pacific Northwest Ballet, as well as festivals and other community events. As part of this project, the Mercer Arena was converted to a

temporary performance venue for the Opera and Ballet for the period that the Opera House is closed for construction. The construction of the temporary venue was completed for occupancy in January 2002, at which time the construction of the new McCaw Hall began. The Hall is to be completed in the summer of 2003. In 2001, \$115 million, from a variety of funding sources, was appropriated for this project.

- ◆ Design for the replacement of the Flag Pavilion, with a new Festival Pavilion and adjacent open space additions to the Seattle Center campus, was completed and bid in 2001. Construction began in September 2001. The new pavilion is scheduled to open for Bumbershoot in 2002 with final completion of the gardens and green to be done in September 2002. The funding plan for this \$11.2 million project includes \$3.3 million in private funds, including a \$3 million naming gift from Fisher Communications. The new pavilion is to be known as "Fisher Pavilion." The project includes a prominent clock feature and decorative pavers which may be purchased and inscribed with names or children's artwork.
- ◆ In 2003, following the completion of the McCaw Hall project, the former Diamond property on the southwest corner of the Kreielsheimer Block is to be transformed from a surface parking lot to public open space. The Kreielsheimer Foundation is donating an additional portion of the block to the City, along the Mercer Street edge, as an open space addition to the Seattle Center campus. These open space improvements are part of the Theatre District plan, a series of open space and pedestrian improvements along Mercer Street at the north edge of the Seattle Center campus. During the McCaw Hall project, the former Diamond property is being used for the headquarters of the General Contractor/Construction Manager on the project.
- ♦ Several major roof replacements occur during 2002-2007. A total of \$585,000 for 2002 is dedicated to the Bagley Wright Theatre roof replacement.
- ♦ The Seattle Center submitted a Redevelopment Plan for the Mercer Arena, which was constructed in 1927 alongside the Civic Auditorium/Opera House, as part of the overall 1997 Action Plan for the Mercer Complex. This plan is to be revisited and a financing proposal developed for submission to the City Council in September 2002. In the interim, the Mercer Arena is serving as a temporary performance venue for the Seattle Opera and the Pacific Northwest Ballet under a temporary occupancy permit. Future use of the Arena depends on the 2002 redevelopment decisions and financing plan.
- ♦ Renovation of the 1962 Intiman Playhouse continues in 2002 with the replacement of original, and now failing, mechanical equipment for the Heating, Ventilation and Air Conditioning (HVAC) system. Design of a new HVAC system for the auditorium and the lobby began in 2001, with project implementation scheduled for 2002, consistent with performance schedules for the Intiman. A total of \$480,000 is allocated to this project in 2002, adding to previously allocated funds for a \$1.4 million project.
- ♦ During the first half of 2002, the Seattle School District is constructing a small high school, called The Center School, in portions of the third and fourth floors of Center House. As part of this project, the District is relocating certain Seattle Center tenants, upgrading the fire alarm system in Center House, enhancing the seismic stability of the school's premises and the Center House overall, and upgrading the Center House main elevator for Americans with Disabilities Act (ADA) compliance. After one year in a temporary location adjacent to the Center, The Center School opens in Center House in the fall of 2002.
- ♦ In 2001, Seattle Center, in conjunction with the new owners of the Seattle Sonics and Storm, initiated early implementation of 2003 KeyArena renovations to achieve mutual goals of keeping the building a state-of-the-art facility and enhancing its revenue generating performance. The first work completed was installation of a new digital display ring in the seating bowl of the arena. Under agreements between the two parties, the City and the Sonics are responsible for investing \$4.25 million (in 1993 dollars) in improvements to the KeyArena.

The City is investing \$3.5 million in improvements to the facility, and the Sonics are investing \$750,000 in renovation of the concession areas.

♦ Seattle Center is leading an interdepartmental team in the development of a bicycle and pedestrian trail from Lake Union to Puget Sound via Seattle Center. Initial funding for this project, referred to as the "Potlatch Trail," is part of the 2000 Parks Levy.

Anticipated Operating Expenses Associated with Capital Facilities Projects

Total operations and maintenance costs of \$364,000 associated with capital facilities projects are included in the Department's 2002 operating budget. In some projects the Department has identified operations and maintenance costs of zero, or has not calculated a number (N/C). In these cases, the cost impacts of the project are either insignificant or are offset by cost savings realized by other projects.

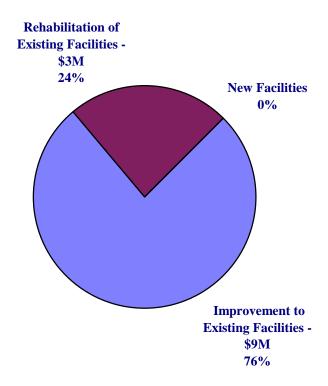
Project Selection Process

In making capital investments in its infrastructure, the City tries to balance three goals:

- Rehabilitation of existing facilities to avoid the higher costs of deferred maintenance;
- Increase in the capacity of existing facilities to meet growing demand; and
- Development of new facilities to provide additional services.

The following chart shows how the Seattle Center's 2002 Adopted CIP allocates funding to these types of projects:





Project Identification: The redevelopment and renewal of Seattle Center is guided by the principles of the <u>Seattle Center Master Plan</u>. This plan is reviewed periodically with surrounding neighborhoods and the general public, Seattle Center resident organizations, and other key stakeholders. The Master Plan is the foundation for the annual evaluation of capital project proposals.

A broad cross-section of Center staff also work to update the major maintenance plan (the CAMP - Capital Asset Management Plan), which includes current and future capital demands of Seattle Center facilities and grounds. Project management staff who manage CIP projects, event servicing staff who work directly with clients in booking and servicing events in facilities throughout the campus, and Technical Facilities Maintenance (TFM) staff who maintain Seattle Center facilities and grounds are all involved in this process. Another important group in the CIP budget development process is the Center's resident organizations who use the Center's facilities on a regular, and in some cases, exclusive basis. These Seattle Center tenants help identify priority capital projects in the buildings they use.

Project Selection: Seattle Center management decides which projects are of the highest priority in the context of the Master Plan and maintenance and client demands. Projects are reviewed according to whether the proposed project:

- ♦ Addresses a facility/system that is a life/safety issue of urgent or emerging concern;
- addresses a facility/system that has failed or is failing and is unreliable;
- ◆ addresses code or regulatory requirements for ADA, seismic/other safety, energy efficiency, etc.;

- helps meet Sustainable ("Green") Building goals and objectives and/or enhances energy conservation;
- increases the efficiency of the building operations; extends the life of existing building systems; and/or demonstrably enhances the maintainability of the building/facility;
- is an improvement which enhances Seattle Center lines of business in the building and increases the competitiveness of the facility in the market place;
- is an improvement which enhances the building tenant's ability to meet its business or artistic/program goals;
- is expected to leverage other resources to contribute to the improvement; and
- represents an improvement requested by City officials or departments, community organizations, and/or tenants.

Project Budget and Scheduling: Rough estimates of project scope and cost are prepared for a project list drawn from the stages described above.

Redevelopment on the Seattle Center campus

Seattle Center Redevelopment Phase I: In 1997, Seattle Center completed work on the series of projects funded by the 1991 voter-approved Seattle Center/Community Center Levy Lid Lift, as supplemented by state, county, and private matching funds. At the end of the original levy program, 34 projects totaling more than \$36 million had been completed within the original six year construction period, including construction of the new Seattle Children's Theatre and major renovation of the International Fountain, the Northwest Rooms, the Center House, and the grounds. All budgeted funds from the 1991 levy were expended by the end of 1999.

Seattle Center Redevelopment Phase II: Redevelopment Phase II addresses several key parts of the Seattle Center Master Plan not addressed in Phase I: the Mercer Complex, the Mercer Street corridor ("Theatre District"), and the Flag Pavilion and Flag Plaza.

Mercer Complex: In 1997 Seattle Center, in concert with building tenants, completed a redevelopment plan for the Mercer Complex. The Mercer Complex includes the Opera House, the Mercer Arena, and the Central Plant (which provides heating and cooling for the Seattle Center campus). The first Phase II project to be completed was the replacement of the Central Heating and Cooling Plant, an \$8.8 million project finished in May 2000. A \$128 million renovation of the Opera House into Marion Oliver McCaw Hall began construction in January 2002. The redevelopment plan for the Opera House addresses the seismic, life safety, functional, and aesthetic demands of the facility, and reuses significant portions of the old building, saving an estimated \$60 million over the cost of new construction. The Mercer Arena is being used as a temporary theater venue while the Opera House is closed for construction. Construction on this phase of the project began in June 2001. A plan for the long-term future of the Mercer Arena, following its use as a temporary performance venue, is to be provided to the City Council in 2002.

Theatre District: The term "Theatre District" refers to the northern area of the campus and adjacent streets and the home of four performing arts theaters. The District runs along Mercer Street from Warren Avenue N. to 5th Avenue and includes Roy Street and the adjacent east-west streets. The Theatre District Plan seeks to create a sense of arrival in the District and announces the presence of the theater companies. The Plan includes a series of open spaces, street revisions, and amenities to enhance the pedestrian experience and safety in the District and create both a daytime and a nighttime definition to the area. The Kreielsheimer Foundation has provided

\$300,000 to fund schematic design of the Theatre District, so that this design work can be coordinated with the exterior plazas and Mercer entryway for McCaw Hall. Schematic design was completed in fall 2000, at which point a conceptual cost estimate for the Theatre District was made. Improvements are to be made incrementally as funds become available. To date, \$1.3 million (of which \$1.2 million is from private sources) has been committed for planning, schematic design, and the acquisition of the Diamond property. In addition, the Kreielsheimer Foundation has issued \$3 million in challenge grants for elements of the Theatre District project: \$2 million for the acquisition of property along Mercer Street on the block between Larry's Market and what has been known as the "Kreielsheimer Block," and \$500,000 each to the Intiman and Seattle Repertory Theatres for the development of the space between the theatres. Interest from these funds is available to Seattle Center to further Theatre District planning and design.

Fisher Pavilion: Also part of Redevelopment Phase II is the replacement of the Flag Pavilion, which was constructed as a temporary facility for the 1962 Seattle World's Fair. The plan calls for the construction of a new, below-grade Festival Pavilion ("Fisher Pavilion") in its existing location, creating a large, open space plaza at the top. In addition, the hard-surfaced Flag Plaza is to be returned to green space and gardens in accordance with the Seattle Center Master Plan.

Privately-Funded Redevelopment: The public investment in Seattle Center, highlighted by voter-approved levies in 1991 and 1999, has leveraged significant investment of private funds in Seattle Center. In 2000 capital projects were completed using a \$275 million investment of private funds. These included upgrades to the Fun Forest Amusement Park, construction of the Experience Music Project, renovation of the Space Needle, and construction of a technical pavilion for the Seattle Children's Theatre.

Future Redevelopment Considerations: Seattle Center is also including several projects as placeholders for future redevelopment considerations. These projects do not have identified funding sources at this point, but the Department, and in some cases, interdepartmental teams, are doing preliminary work. They include Lot 4 Pocket Park (Project S9908), McCaw Hall Maintenance Fund (Project S0303), Memorial Stadium (Project S0105), Mercer Arena (Project S0302), and the 5th and Broad Triangle (Project S0107).

Project Summary

Program/Project	Project ID	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Development										
Fifth and Broad Triangle	S0107	0	0	0	0	0	0	0	0	0
Fifth Avenue Parking Lot Improvements	S9611	4,578	18	0	300	0	0	0	0	4,896
Fisher Pavilion	S9705	900	8,785	1,515	0	0	0	0	0	11,200
Inn at the Center	S9907	250	14,750	0	0	0	0	0	0	15,000
Kreielsheimer Site Development	S9906	980	168	0	55	57	59	61	63	1,443
Lot 4 Pocket Park	S9908	0	0	0	0	0	0	0	0	0
Memorial Stadium Site Redevelopment	S0105	0	0	0	0	0	0	0	0	0
Potlatch Trail - Seattle Center	S0106	0	0	0	0	0	0	0	0	0
The Center School	S0108	0	1,000	2,600	0	0	0	0	0	3,600
Theatre District	S0103	0	400	0	500	1,500	4,000	0	0	6,400
Development Total		6,708	25,121	4,115	855	1,557	4,059	61	63	42,539
Major Maintenance										
ADA Improvements	S9302	586	94	0	55	57	59	61	63	975
Artwork Maintenance	S9303	157	48	20	55	57	59	61	63	520
Bagley Wright Theatre Maintenance Fund	S9606	495	89	105	105	105	105	105	105	1,214
Center House Improvements	S9113	8,874	785	543	333	344	356	369	382	11,986
Hazardous Materials Abatement	S86718	417	85	20	55	57	59	61	63	817
KeyArena 2003 Renovation	S9304	0	3,543	512	1,752	650	650	650	650	8,407
KeyArena Improvements	S9901	118	42	40	111	115	119	123	127	795
Marion Oliver McCaw Hall	S0001	4,921	122,859	4,750	0	0	(4,750)	0	0	127,780
McCaw Hall Maintenance Fund	S0303	0	0	0	0	0	0	0	0	0
Meeting Room Improvements	S9902	153	147	60	222	233	243	254	262	1,574
Mercer Arena	S0302	0	0	0	0	0	0	0	0	0
Mercer Complex Redevelopment Plan	S9703	981	11	62	0	0	0	0	0	1,054
Monorail Improvements	S9403	801	1,813	0	0	1,250	0	1,250	0	5,114

^{*}Amounts in thousands of dollars

Project Summary

Program/Project	Project ID	LTI	2001	2002	2003	2004	2005	2006	2007	Total
Major Maintenance										
Open Space Restoration and Repair	S9704	1,183	969	300	443	459	475	492	509	4,830
Parking Repairs and Improvements	S0401	0	0	0	0	230	238	246	255	969
Plumbing Repairs and Replacement	S9702	859	84	0	55	57	59	61	63	1,238
Preliminary Engineering Major Maintenance	S9706	32	98	50	111	115	119	123	127	775
Roof/Structural Replacement and Repair	S9701	974	301	585	111	2,565	3,989	123	127	8,775
Site Signage	S9118	790	146	55	500	277	288	297	307	2,660
Theatre Improvements and Repairs	S9604	1,415	1,198	480	570	606	643	681	705	6,298
Utility Infrastructure Master Plan	S0101	0	0	68	277	287	297	307	318	1,554
Waste Storage and Disposal Improvements	S9801	175	0	0	111	115	119	127	131	778
Major Maintenance To	tal	22,931	132,312	7,650	4,866	7,579	3,127	5,391	4,257	188,113
Department Total		29,639	157,433	11,765	5,721	9,136	7,186	5,452	4,320	230,652

^{*}Amounts in thousands of dollars

Fund Source Summary

Funding Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund- REET I	4,458	3,507	2,660	2,105	3,850	5,319	1,503	1,554	24,956
Cumulative Reserve Subfund- REET II	175	0	0	0	0	0	0	0	175
Cumulative Reserve Subfund- Unrestricted	8,922	2,608	240	728	750	771	795	818	15,632
Emergency Fund	305	45	0	0	0	0	0	0	350
Energy Rebates	0	180	0	0	0	0	0	0	180
Federal Transit Administration	609	1,437	0	0	1,000	0	1,000	0	4,046
General Subfund	125	1,765	0	0	0	0	0	0	1,890
King County	0	5,000	0	0	0	0	0	0	5,000
Limited Tax General Obligation Bonds	0	9,000	4,750	0	0	-4,750	0	0	9,000
Private Funding	6,492	69,821	1,365	1,000	1,000	2,000	0	0	81,678
Private Fundraising/Funding	1,290	18,110	150	0	0	0	0	0	19,550
Seattle Center Levy Interest Earnings	0	600	0	0	0	0	0	0	600
Seattle Center Operating Fund	88	0	0	0	0	0	0	0	88
Seattle Center/CC Levy Fund I	3,294	0	0	0	0	0	0	0	3,294
Seattle Center/CC Levy Fund II	3,881	32,119	0	0	0	0	0	0	36,000
Seattle School District	0	1,000	2,600	0	0	0	0	0	3,600
To Be Determined	0	241	0	1,888	2,536	3,846	2,154	1,948	12,613
Washington State	0	12,000	0	0	0	0	0	0	12,000
Department Total	29,639	157,433	11,765	5,721	9,136	7,186	5,452	4,320	230,652

^{*}Amounts in thousands of dollars

ADA Improvements

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:\$9302

Campus-wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing program to make the Seattle Center campus more accessible to people with disabilities. Improvements include new assisted listening devices, automatic doors, a portable lift, and other features that respond to customer desires.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	171	94	0	55	57	59	61	63	560
Cumulative Reserve Subfund-Unrestricted	240	0	0	0	0	0	0	0	240
Cumulative Reserve Subfund-REET II	175	0	0	0	0	0	0	0	175
TOTAL FUNDS	586	94	0	55	57	59	61	63	975
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

Artwork Maintenance

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:\$9303

Campus-wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an annual allocation for the maintenance of public artworks on the Seattle Center campus. Past projects include repainting and renovation of the Olympic Iliad and Moses sculptures, both located on the Broad Street Green, and repair of the Horiuchi mural. Seattle Center has identified a higher level of maintenance desired to ensure the integrity of the artwork on the campus. The City Budget Office and Seattle Center plan to work to identify appropriate funding sources and service levels for this project in the next biennium.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-Unrestricted	126	48	20	35	36	37	39	40	381
To Be Determined	0	0	0	20	21	22	22	23	108
Cumulative Reserve Subfund-REET I	31	0	0	0	0	0	0	0	31
TOTAL FUNDS	157	48	20	55	57	59	61	63	520
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Bagley Wright Theatre Maintenance Fund

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9606

151 MERCER ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

The lease agreement between the Seattle Repertory Theatre (SRT) and Seattle Center requires each party to establish and make annual contributions to a maintenance fund to address interior major maintenance at the Bagley Wright Theatre. The intent of these two maintenance funds is to transfer financial responsibility for interior major maintenance of the facility from the City to SRT by the year 2009. At that point, City contributions to its fund end and the SRT assumes responsibility for the interior maintenance of the theater. The Maintenance Fund is primarily for the planned replacement of theatrical equipment, but is also intended to fund certain carpeting, seating, and mechanical improvements.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-Unrestricted	495	89	105	105	105	105	105	105	1,214
TOTAL FUNDS	495	89	105	105	105	105	105	105	1,214
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

Center House Improvements

Program:Major MaintenanceStart Date:1992 1st QuarterType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9113

305 HARRISON ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing program to renovate the Center House, a 1938 structure which serves as the primary free indoor public gathering and programming space at Seattle Center. The building also houses Seattle Center's administrative offices. Center House improvements include electrical and mechanical renovation, fire safety and seismic improvements, renovation of public restrooms, renovation of the food court and office spaces, and conference room and signage improvements. Work in 2001 and 2002 includes continued restroom and mechanical renovations, fire safety and seismic improvements, window replacement, signage, wall and floor surface repairs, and structural repair to the Center House waste/recycle facility. In 2002 the Seattle School District is constructing a small high school on the third floor of Center House. As part of this construction, the school district is relocating some Seattle Center offices (Project S0108).

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	0	400	543	333	344	356	369	382	2,727
Private Funding	3,000	0	0	0	0	0	0	0	3,000
Seattle Center/CC Levy Fund I	2,462	0	0	0	0	0	0	0	2,462
Cumulative Reserve Subfund-Unrestricted	3,287	385	0	0	0	0	0	0	3,672
General Subfund	125	0	0	0	0	0	0	0	125
TOTAL FUNDS	8,874	785	543	333	344	356	369	382	11,986
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Fifth and Broad Triangle

Program:DevelopmentStart Date:OngoingType:New FacilityEnd Date:OngoingLocation:Project ID:S0107

5TH AV N and BROAD ST to HARRISON ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

Development of the triangle of property bordered by Fifth Avenue, Broad Street, Harrison Street and Thomas Street is included in the Seattle Center 2000 Master Plan. The triangle property is a logical extension of both the Seattle Center campus and of the open space of the Broad Street Green, which extends from Broad Street and Denny Way to Fifth and Broad, ending immediately across the street from the triangle property. Seattle Center is working with neighborhood groups to explore options for the triangle property. Seattle Center hopes to identify funding to carry out this project. Acquisition of the Fifth and Broad Triangle would add 45,000 square feet of open space to the Seattle Center campus.

Note: For purposes of the Capital Facilities Element of the Comprehensive Plan, this is not a proposed new/expanded capital facility.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	0	0	0	0	0	0
TOTAL FUNDS	0	0	0	0	0	0	0	0	0
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Fifth Avenue Parking Lot Improvements

Program:DevelopmentStart Date:1996 4th QuarterType:Improved FacilityEnd Date:2003 4th QuarterLocation:Project ID:\$9611

5TH AV N and HARRISON ST to MERCER ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project created 750 new parking stalls and renovated the existing surface parking lot along Fifth Avenue, just east of the main Seattle Center campus. Phase I, completed in 1999, created a new surface parking lot on the former Bus Barn site (the north half of the Fifth Avenue Parking Lot), and provided storm drainage, signage, and perimeter landscaping along Fifth Avenue and Mercer Street. A new entrance off Harrison Street and a new exit onto Mercer Street were created to improve ingress and egress. Phase II, completed in the second quarter of 2000, renovated the existing parking lot on the south half of the site, and included major renovation of the parking surface, lighting, sidewalks, and landscaping. Additional hard surface improvements and landscaping work are desired for 2003 in the southeast portion of the property in the vicinity of the Aurora off-ramp and Broad Street. The City Budget Office and Seattle Center plan to identify appropriate funding sources and service levels for this project in the next biennium.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	300	0	0	0	0	300
Seattle Center/CC Levy Fund I	226	0	0	0	0	0	0	0	226
Cumulative Reserve Subfund-REET I	1,752	18	0	0	0	0	0	0	1,770
Private Funding	2,600	0	0	0	0	0	0	0	2,600
TOTAL FUNDS	4,578	18	0	300	0	0	0	0	4,896
O&M Costs (Savings)			16	17	17	18	19	19	106

^{*}Amounts in thousands of dollars

Fisher Pavilion

Program:DevelopmentStart Date:1997 1st QuarterType:Improved FacilityEnd Date:2003 1st QuarterLocation:Project ID:S9705

200 THOMAS ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project replaces the Flag Pavilion, constructed as a temporary facility for the 1962 World's Fair, with a new facility at the same location, but built below grade. The new pavilion, named Fisher Pavilion in recognition of a \$3 million private gift from Fisher Communications, Inc., includes 14,000 square feet of exhibition space and a new plaza at roof level. This project also creates additional green space between the Pavilion and the International Fountain to complete the vision for the International Fountain Mall in the Seattle Center 2000 Master Plan. In the 2001-2006 CIP, this project was titled "Festival Pavilion".

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Private Fundraising/Funding	0	75	150	0	0	0	0	0	225
Seattle Center/CC Levy Fund II	0	7,000	0	0	0	0	0	0	7,000
Private Funding	0	1,710	1,365	0	0	0	0	0	3,075
Cumulative Reserve Subfund-Unrestricted	900	0	0	0	0	0	0	0	900
TOTAL FUNDS	900	8,785	1,515	0	0	0	0	0	11,200
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0
Cash Flow		2,530	8,307	0	0	0	0	0	

Hazardous Materials Abatement

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S86718

Campus wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This ongoing project provides information on the existence of asbestos, lead, and other hazardous materials in Seattle Center facilities. It also provides for abatement of those materials where necessary. Past work includes removal of asbestos ceiling tiles in the Seattle Center Pavilion, disposal of lead-contaminated liquid in the Mercer Arena ice floor, and removal of asbestos insulation on underground steamlines.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-Unrestricted	374	78	0	0	0	0	0	0	452
Cumulative Reserve Subfund-REET I	43	7	20	55	57	59	61	63	365
TOTAL FUNDS	417	85	20	55	57	59	61	63	817
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Inn at the Center

Program:DevelopmentStart Date:1997 3rd QuarterType:New FacilityEnd Date:2003 1st QuarterLocation:Project ID:\$9907

2ND AV N and JOHN ST to DENNY WY

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project develops a privately-funded hotel of approximately 160 rooms on Seattle Center Parking Lot 4, directly across the street to the west of the Pacific Science Center at Second Avenue N. and John Street. The City is retaining ownership of the property and leasing the land to the hotel's developers. The City is also maintaining operation of the same number of parking stalls on the hotel site as is currently available to Seattle Center in Parking Lot 4. General plans for this project were initiated in 1997, and a lease agreement with the hotel developers was approved by City Council in the fall of 1999, and ratified and confirmed in December 2000. Pending an approved financing package, construction begins in December 2001, and is to be completed in the first quarter of 2003.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Private Fundraising/Funding	250	14,750	0	0	0	0	0	0	15,000
TOTAL FUNDS	250	14,750	0	0	0	0	0	0	15,000
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

KeyArena 2003 Renovation

Program:Major MaintenanceStart Date:2000 4th QuarterType:Rehabilitation or RestorationEnd Date:2005 4th QuarterLocation:Project ID:\$9304

334 1ST AV N

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project provides for renovation of the KeyArena following the 2002-2003 NBA season, in accordance with the Premises Use and Occupancy Agreement between the City and the owners of the Seattle Sonics basketball team. The Sonics ownership requires this agreement be a part of the lease to ensure that the KeyArena remains state-of-the-art and competitive in the marketplace. The City is required to invest a minimum of \$3.5 million in 1993 dollars. The Sonics are required to invest \$750,000 in 1993 dollars (estimated at \$1 million in 2003) to renovate the concession areas in the building. The City has contributed an incremental amount each year, beginning in 1997, to ensure that its full contribution is available by 2003. Planning work for this project began in 2000. With the agreement of the Sonics, and in order to provide sufficient construction time while the building is operating with a full event schedule, the work begins in 2001 and may continue until as late as 2005. The sources of contributions to this fund after 2003 are yet to be negotiated.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
General Subfund	0	1,765	0	0	0	0	0	0	1,765
To Be Determined	0	0	0	0	650	650	650	650	2,600
Private Funding	0	0	0	1,000	0	0	0	0	1,000
Cumulative Reserve Subfund-REET I	0	1,778	512	752	0	0	0	0	3,042
TOTAL FUNDS	0	3,543	512	1,752	650	650	650	650	8,407
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

KeyArena Improvements

Program:Major MaintenanceStart Date:OngoingType:Improved FacilityEnd Date:OngoingLocation:Project ID:S9901

334 1ST AV N

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project provides improvements to the KeyArena designed to reduce operating expenses, enhance opportunities to generate revenue, and/or improve building operations. Examples include partial house configurations to attract additional events in the building, and alterations that allow for the use of additional seating for certain events.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	118	42	40	111	115	119	123	127	795
TOTAL FUNDS	118	42	40	111	115	119	123	127	795
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Kreielsheimer Site Development

Program:DevelopmentStart Date:1999 2nd QuarterType:New FacilityEnd Date:OngoingLocation:Project ID:S9906

MERCER ST /2ND AV N/ 3RD AV N

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project develops a portion of the Kreielsheimer site as additional open space for Seattle Center. The Kreielsheimer site is a block of land located on the north side of Mercer Street, one block west of the Mercer Street Garage. Originally, the Kreielsheimer Foundation gave this site to the City for a new Concert Hall. After the City decided to site the Concert Hall downtown, the property was returned to the Foundation. In 2000, the Foundation deeded a strip of land fronting Mercer Street as part of Theatre District open space improvements. At the same time, the Foundation provided \$50,000 to the City for landscaping of the property.

In 1999, the City acquired the Diamond parcel at the southwest corner of the site. Most of the funding to acquire this parcel was provided by the Kreielsheimer Foundation, with the balance provided by Seattle Center. Modest improvements are planned on the former Diamond property to transform it from a parking lot to public open space. These improvements are now planned for 2003. From 2001 to 2003 the Diamond parcel is a construction office and staging area for the McCaw Hall project. The balance of the Kreielsheimer site is being donated to the Seattle Opera for the future location of the Opera's administrative offices and technical support and rehearsal facilities.

The City Budget Office and Seattle Center plan to identify appropriate future funding sources and service levels for this project in the next biennium. Operations and maintenance for this project are being funded from the Seattle Center base budget.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	55	57	59	61	63	295
Private Funding	892	11	0	0	0	0	0	0	903
Seattle Center Operating Fund	88	0	0	0	0	0	0	0	88
Cumulative Reserve Subfund-Unrestricted	0	157	0	0	0	0	0	0	157
TOTAL FUNDS	980	168	0	55	57	59	61	63	1,443
O&M Costs (Savings)			0	0	27	27	27	27	108
Cash Flow		11	0	212	57	59	61	63	

^{*}Amounts in thousands of dollars

Lot 4 Pocket Park

Program:DevelopmentStart Date:OngoingType:New FacilityEnd Date:OngoingLocation:Project ID:S9908

2ND AV N and JOHN ST to DENNY WY

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project creates a small neighborhood park from the lower portion of Seattle Center Parking Lot 4, which is adjacent to, but not part of, the proposed hotel development on Lot 4. Funding sources for this project have yet to be determined.

This project adds 12,000-15,000 square feet of open space to the Seattle Center campus, and eliminates approximately 30 parking stalls.

Note: For purposes of the Capital Facilities Element of the Comprehensive Plan, this is not a proposed new/expanded capital facility.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	0	0	0	0	0	0
TOTAL FUNDS	0	0	0	0	0	0	0	0	0
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Marion Oliver McCaw Hall

Program:Major MaintenanceStart Date:2000 1st QuarterType:Improved FacilityEnd Date:2003 4th QuarterLocation:Project ID:S0001

321 MERCER ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

The 295,000 square foot Marion Oliver McCaw Hall is the future home of the Pacific Northwest Ballet and Seattle Opera, as well as festivals, school performances, and other community and commercial events. The project incorporates a seismic upgrade within a comprehensive renovation of the Opera House building. The building was constructed in 1927 as the Civic Auditorium and was renovated into its current configuration for the 1962 Seattle World's Fair. The project includes a new sky bridge across Mercer Street and open space improvements on the Mercer Street and Seattle Center campus sides of the building.

During 2001 the project budget was increased from \$125.78 million to \$127.78 million as a result of a private pledge of \$2 million. This increases the private funding portion of the project from \$70 million to \$72 million, including \$4.33 million in fundraising and financing costs. Included in the appropriations shown below is \$180,000 from energy rebates and grants, which, along with an additional \$600,000 of Councilmanic debt approved in the 2000 budget, is assisting the project in attaining the LEED Silver standard. Also shown below are estimated interest earnings of \$600,000 on sources of funds for this project.

In the third quarter of 2001 the City Council approved up to \$4.75 million in interim financing for McCaw Hall, for State funding which is anticipated, but not yet received. Along with the interim financing, an additional \$750,000 of Limited Tax General Obligation Bonds was issued in January 2002 to pay for McCaw Hall kitchen equipment. The debt service on these bonds will be paid from McCaw Hall concession revenues over a ten-year period.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Limited Tax General Obligation Bonds	0	9,000	4,750	0	0	(4,750)	0	0	9,000
Energy Rebates	0	180	0	0	0	0	0	0	180
Private Funding	0	67,675	0	0	0	0	0	0	67,675
Seattle Center/CC Levy Fund II	3,881	25,119	0	0	0	0	0	0	29,000
King County	0	5,000	0	0	0	0	0	0	5,000
Private Fundraising/Funding	1,040	3,285	0	0	0	0	0	0	4,325
Washington State	0	12,000	0	0	0	0	0	0	12,000
Seattle Center Levy Interest Earnings	0	600	0	0	0	0	0	0	600
TOTAL FUNDS	4,921	122,859	4,750	0	0	(4,750)	0	0	127,780
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0
Cash Flow		20,889	53,781	48,189	0	0	0	0	

^{*}Amounts in thousands of dollars

McCaw Hall Maintenance Fund

Program:Major MaintenanceStart Date:2003 1st QuarterType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:\$0303

321 MERCER ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an annual allocation to a capital maintenance fund for Marion Oliver McCaw Hall. The amount of annual contributions and fund sources for these contributions is to be determined as part of an operating agreement between the City of Seattle, the Seattle Opera, and Pacific Northwest Ballet.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	0	0	0	0	0	0
TOTAL FUNDS	0	0	0	0	0	0	0	0	0
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

Meeting Room Improvements

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9902

Campus wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing program to repair and improve meeting rooms and exhibition space on the Seattle Center campus, including the Northwest Rooms, the Seattle Center Pavilion, the Conference Center in Center House, the Exhibition Hall, and Fisher Pavilion (when it is completed). Examples of the work to be completed include carpet replacement, floor repair or replacement, sound and lighting improvements, repair or replacement of event equipment, and code upgrades as required. Seattle Center has identified an additional level of requests for the years 2003-2007. The City Budget Office and Seattle Center are planning to work to identify appropriate funding sources and service levels for this project in the next biennium.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-Unrestricted	153	147	60	90	93	95	98	101	837
To Be Determined	0	0	0	132	140	148	156	161	737
TOTAL FUNDS	153	147	60	222	233	243	254	262	1,574
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Memorial Stadium Site Redevelopment

Program:DevelopmentStart Date:OngoingType:Improved FacilityEnd Date:OngoingLocation:Project ID:S0105

5TH AV N and REPUBLICAN ST to HARRISON ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

Memorial Stadium is owned, operated, and maintained by the Seattle School District. In 1946, the City deeded the site to the District for one dollar for use as an athletic stadium. Should the District no longer use the site for a stadium, the property reverts to City ownership. The Long Range Land Use Plan for Seattle Center (an appendix to the Seattle Center Master Plan) envisions a large, open space plaza at the current site of the stadium, with parking underneath. Several years ago, the City engaged in negotiations with the School District regarding a land swap for a new stadium site on the former Bus Barn property across Fifth Avenue. No agreement was reached. Seattle Center continues to explore options which meet both the objectives of the Seattle Center Long Range Land Use Plan and the School District's athletic facility uses. Seattle Center hopes to identify funding to carry out this project. The current concept would add a 6,000 seat stadium, a 2,000 car underground garage, and six acres of gardens, open space, and potential sites for new facilities compatible with the mission of Seattle Center.

Note: For purposes of the Capital Facilities Element of the Comprehensive Plan, this is not a proposed new/expanded capital facility.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	0	0	0	0	0	0
TOTAL FUNDS	0	0	0	0	0	0	0	0	0
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

Mercer Arena

Program:Major MaintenanceStart Date:2003 3rd QuarterType:Improved FacilityEnd Date:OngoingLocation:Project ID:\$0302

363 MERCER ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project redevelops the 1927 Mercer Arena following its use as a temporary performance venue for the Seattle Opera and Pacific Northwest Ballet during the renovation of the Opera House into McCaw Hall. A plan for the future use and renovation of the Mercer Arena is due from the Executive to the City Council in the second quarter of 2002. Funding for this plan is included in the Mercer Complex Redevelopment Plan project (S9703). Seattle Center hopes to identify funding to carry out this project.

Note: For purposes of the Capital Facilities Element of the Comprehensive Plan, this is not a proposed new/expanded capital facility.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	0	0	0	0	0	0
TOTAL FUNDS	0	0	0	0	0	0	0	0	0
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

Mercer Complex Redevelopment Plan

Program:Major MaintenanceStart Date:1997 1st QuarterType:Improved FacilityEnd Date:2002 4th QuarterLocation:Project ID:\$9703

321 MERCER ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project provides for preliminary planning and design for the redevelopment of the Mercer Complex at Seattle Center, which includes the Opera House, Mercer Arena, and the Central Plant. In 1997, in conjunction with the Pacific Northwest Ballet, Seattle Opera, and other facility users, the Seattle Center developed an Action Plan for redevelopment of the Mercer Complex. The first part of the Action Plan implemented was the replacement of the central heating and cooling plant, completed in 2000. The construction phase of the Opera House renovation began in 2001, including transformation of the Mercer Arena to serve as the temporary venue for the Opera and Ballet while the Opera House is closed for renovation. Development of a recommended plan regarding the renovation and future use of the Mercer Arena begins in 2001 and is to be completed in the second quarter of 2002.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	981	11	62	0	0	0	0	0	1,054
TOTAL FUNDS	981	11	62	0	0	0	0	0	1,054
O&M Costs (Savings)			0	0	0	0	0	0	0

^{*}Amounts in thousands of dollars

Monorail Improvements

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9403

Monorail Station adjacent to Center House

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing project to renovate the Monorail, a unique transportation link between Seattle Center and downtown Seattle. The Monorail is owned by the City and operated by a private concessionaire. The concessionaire is responsible for the costs of operation and regular maintenance of the Monorail. The majority of funding for Monorail renovation comes from Federal Transit Administration (FTA) capital grants. Recent work includes the installation of new propulsion systems on the two Monorail trains, structural analysis of both trains, and structural repairs and replacement of the floor on the red train.

In December 2001, via Ordinance 120699, the City Council authorized a reimbursable appropriation from the Cumulative Reserve Subfund of \$1,207,000 (the sum of the FTA grant of \$960,000 and local matching funds of \$240,000 from Monorail system revenues) contingent upon documentation of commitment of grant funds satisfactory to the City Finance Director. Work planned for 2002 includes repairs to the upper car body and floor platform of the blue train. Future work includes further structural repairs to the red train and station improvements.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	241	0	0	250	0	250	0	741
Federal Transit Administration	609	1,437	0	0	1,000	0	1,000	0	4,046
Cumulative Reserve Subfund-Unrestricted	192	135	0	0	0	0	0	0	327
TOTAL FUNDS	801	1,813	0	0	1,250	0	1,250	0	5,114
O&M Costs (Savings)			0	0	0	0	0	0	0
Cash Flow		606	1,207	0	1,250	0	1,250	0	

^{*}Amounts in thousands of dollars

Open Space Restoration and Repair

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:\$9704

Campus wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing program to renovate and repair open spaces, green spaces, and fountains throughout the 74-acre Seattle Center campus. In 2001 piping was replaced in the International Fountain to improve both safety and operation, and the information kiosk along Thomas Street was replaced. Work planned for 2002 includes pedestrian and safety improvements along Harrison Street between Fourth and Fifth Avenues; Broad Street drainage improvements; and development of a tree replacement plan. Additional repair of the Dupen Fountain may also occur in 2002.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	0	0	300	0	0	0	0	0	300
Private Funding	0	25	0	0	0	0	0	0	25
Cumulative Reserve Subfund-Unrestricted	1,183	944	0	443	459	475	492	509	4,505
TOTAL FUNDS	1,183	969	300	443	459	475	492	509	4,830
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

Parking Repairs and Improvements

Program:Major MaintenanceStart Date:2004 2nd QuarterType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S0401

Campus-wide Project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing project to repair and improve the parking facilities on the Seattle Center campus. Seattle Center has identified an additional level of potential improvements in years 2003-2007. The City Budget Office and Seattle Center plan to work to identify appropriate funding sources and service levels for this project in the next biennium.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	0	230	238	246	255	969
TOTAL FUNDS	0	0	0	0	230	238	246	255	969
O&M Costs (Savings)			0	0	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Plumbing Repairs and Replacement

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9702

Campus wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing program to provide plumbing and mechanical repairs and improvements throughout the campus including repair and replacement of steam, condensate, sewer, and water lines; upgrade and replacement of piping and fixtures; HVAC renovation; and repairs and improvements to fire alarm and fire sprinkler systems. In 2000 Seattle Center received a \$350,000 reimbursable appropriation from the Emergency Subfund for repair of an underground steamline. Seattle Center is working with the Law Department on a legal claim against the designers and installers of the steamline.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-Unrestricted	554	39	0	55	57	59	61	63	888
Emergency Fund	305	45	0	0	0	0	0	0	350
TOTAL FUNDS	859	84	0	55	57	59	61	63	1,238
O&M Costs (Savings)			0	0	0	0	0	0	0

Potlatch Trail - Seattle Center

Program:DevelopmentStart Date:2000 1st QuarterType:New FacilityEnd Date:OngoingLocation:Project ID:S0106

Campus-wide Project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

Neighborhood Plan: Queen Anne

The Potlatch Trail is a pedestrian and bicycle connection from South Lake Union through Seattle Center to the new Olympic Sculpture Park adjacent to Pier 70 on Elliott Bay. Seattle Center is taking the lead in the planning and implementation of the Potlatch Trail. The 2000 Parks Levy includes \$700,000 for this project. The initial \$140,000 of Parks Levy funding for the Potlatch Trail was appropriated to Seattle Transportation in 2001 (Project TC365830). Seattle Center and Seattle Transportation plan to develop a spending agreement for these initial funds.

An interdepartmental team, led by Seattle Center, completed a conceptual plan for the Potlatch Trail in 2001. Schematic design is to be completed in 2002. This project is a placeholder to indicate Seattle Center's role in the development and project management of the Potlatch Trail.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	0	0	0	0	0	0
TOTAL FUNDS	0	0	0	0	0	0	0	0	0
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Preliminary Engineering -- Major Maintenance

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9706

Campus-wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an annual allocation to provide for the development of scopes of work, design alternatives, and cost estimates for major maintenance projects. Previous work includes design of fire alarm system upgrades and analysis of alternatives for exterior wall repairs to prevent water penetration.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-Unrestricted	32	48	0	0	0	0	0	0	80
Cumulative Reserve Subfund-REET I	0	50	50	111	115	119	123	127	695
TOTAL FUNDS	32	98	50	111	115	119	123	127	775
O&M Costs (Savings)			0	0	0	0	0	0	0

Roof/Structural Replacement and Repair

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9701

Campus-wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project provides roof repair and replacement and structural repairs throughout the Seattle Center campus. In 2001 Seattle Center completed structural repairs to the Kobe Bell house and began design for replacement of the Bagley Wright Theatre roof, scheduled for 2002.

Current plans call for replacement of the Center House roof in 2005 and replacement of roofs on the Exhibition Hall and the Colonnades in 2004. Seattle Center has requested that the Center House roof replacement be accelerated to 2003. The Center and the City Budget Office are currently working to identify funding sources and a plan for replacement of these roofs.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	974	301	585	111	2,565	3,989	123	127	8,775
TOTAL FUNDS	974	301	585	111	2,565	3,989	123	127	8,775
O&M Costs (Savings)			0	0	0	0	0	0	0

^{*}Amounts in thousands of dollars

Site Signage

Program:Major MaintenanceStart Date:1992 1st QuarterType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9118

Campus-wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This ongoing program replaces, renovates, and adds directional, ADA, and informational signage throughout the Seattle Center campus. Work in 2002 includes highest priority signage improvements to better identify and direct the public to campus facilities. Seattle Center has identified an additional level of signage projects in years 2003-2007, including phased replacement of World's Fair-era readerboards at the perimeter of the campus. The City Budget Office and Seattle Center plan to work to identify appropriate funding sources and service levels for this project in the next biennium.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	500	277	288	297	307	1,669
Cumulative Reserve Subfund-Unrestricted	184	146	55	0	0	0	0	0	385
Seattle Center/CC Levy Fund I	606	0	0	0	0	0	0	0	606
TOTAL FUNDS	790	146	55	500	277	288	297	307	2,660
O&M Costs (Savings)			0	N/C	N/C	N/C	N/C	N/C	0

The Center School

Program:DevelopmentStart Date:2001 1st QuarterType:Improved FacilityEnd Date:2002 4th QuarterLocation:Project ID:S0108

305 HARRISON ST

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

The Seattle School District is constructing a small, 300-student high school in space leased from the City in the Seattle Center House. The Center School plans to occupy 17,500 square feet on the third and fourth floors of Center House. Construction begins in the fall of 2001 with the relocation of some Seattle Center staff offices. Construction of the school space itself began in the first quarter of 2002 and is to be completed in the third quarter of 2002. In addition to building out classroom space, this project makes a number of improvements that benefit Center House as a whole, including upgrades to the current fire alarm system, seismic improvements, and ADA upgrades to the main elevator. The Center School opens in Center House in September 2002 for its second year of operation, following one year in a temporary location at the former Sacred Heart School, across the street from the Seattle Center campus. Operations and maintenance costs are reimbursed to Seattle Center by the School District.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Seattle School District	0	1,000	2,600	0	0	0	0	0	3,600
TOTAL FUNDS	0	1,000	2,600	0	0	0	0	0	3,600
O&M Costs (Savings)			0	0	0	0	0	0	0

^{*}Amounts in thousands of dollars

Theatre District

Program:DevelopmentStart Date:2000 1st QuarterType:Improved FacilityEnd Date:OngoingLocation:Project ID:S0103

MERCER ST and 2ND AV N to 5TH AV N

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

The Theatre District project encompasses a series of open space and pedestrian improvements along both sides of Mercer Street at the north end of Seattle Center. The goals of the Theatre District are: to create an identity and sense of arrival in the area for the four performing arts theaters along Mercer Street; to increase open space in the area; to develop a more pedestrian-friendly and safer environment along Mercer Street; to open up the Seattle Center campus to the surrounding neighborhood; and to celebrate the world-class performing arts groups along Mercer Street. The Kreielsheimer Foundation is providing \$300,000 to fund schematic design of the Theatre District, in order that this design work can be coordinated with the exterior plazas for McCaw Hall (Project S0001). In 2000, as part of its final distribution of funds, the Kreielsheimer Foundation awarded \$3 million in challenge grants for development of open space between and around the Intiman and the Bagley Wright Theatres. The grants require matching from public or private sources. Matching funds are shown below as "To Be Determined". Interest earnings of \$100,000 from the challenge grant were appropriated in 2000 for Theatre District planning. Planning work includes a demonstration of the Planes of Light concept in 2001. Improvements are expected to be made incrementally as funding is available.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	500	500	2,000	0	0	3,000
Private Funding	0	400	0	0	1,000	2,000	0	0	3,400
TOTAL FUNDS	0	400	0	500	1,500	4,000	0	0	6,400
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Theatre Improvements and Repairs

Program:Major MaintenanceStart Date:OngoingType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S9604

Campus-wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an ongoing program of improvements to the major theaters on the Seattle Center campus including McCaw Hall, the Intiman Playhouse, the Bagley Wright Theatre, the Seattle Children's Theatre, and theater spaces in Center House. Work to date includes fire safety, seismic, mechanical, sound, staging, and lobby improvements, as well as environmental review and preliminary planning for redevelopment of the Opera House. Projects in 2002 include: replacement of the HVAC system at the Intiman Playhouse and replacement of the lobby carpet in the Bagley Wright Theatre. Seattle Center has identified an additional level of maintenance requests for the years 2003-2007. The City Budget Office and Seattle Center plan to work to identify appropriate funding sources and service levels for this project in the next biennium.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	213	806	480	466	482	499	516	534	3,996
To Be Determined	0	0	0	104	124	144	165	171	708
Cumulative Reserve Subfund-Unrestricted	1,202	392	0	0	0	0	0	0	1,594
TOTAL FUNDS	1,415	1,198	480	570	606	643	681	705	6,298
O&M Costs (Savings)			N/C	N/C	N/C	N/C	N/C	N/C	0

Utility Infrastructure Master Plan

Program:Major MaintenanceStart Date:2001 3rd QuarterType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:S0101

Campus-wide Project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This project develops and begins phased implementation of a master plan for the renovation of underground utilities at Seattle Center. Utilities affected include water, sewer and gas mains, chilled water and steamlines, electrical equipment, and communication lines. Initial work includes an assessment of the current condition of underground utilities, many of which are forty years old or older, and a comprehensive update of existing survey information on underground utilities. Seattle Center has identified an increased level of potential maintenance requests in years 2003-2007. The City Budget Office and Seattle Center plan to work to identify appropriate funding sources and service levels for this project in the next biennium.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
To Be Determined	0	0	0	277	287	297	307	318	1,486
Cumulative Reserve Subfund-REET I	0	0	68	0	0	0	0	0	68
TOTAL FUNDS	0	0	68	277	287	297	307	318	1,554
O&M Costs (Savings)			0	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars

Waste Storage and Disposal Improvements

Program:Major MaintenanceStart Date:1998 1st QuarterType:Rehabilitation or RestorationEnd Date:OngoingLocation:Project ID:\$9801

Campus-wide project

Urban Village: Uptown Neighborhood District: Magnolia/Queen Anne

This is an allocation for renovation, equipment replacement, and improvements related to Seattle Center shops and warehouse, and campus waste disposal and recycling.

Fund Source	LTD	2001	2002	2003	2004	2005	2006	2007	Total
Cumulative Reserve Subfund-REET I	175	0	0	111	115	119	127	131	778
TOTAL FUNDS	175	0	0	111	115	119	127	131	778
O&M Costs (Savings)			0	N/C	N/C	N/C	N/C	N/C	0

^{*}Amounts in thousands of dollars